

Patti Solomon

From: Paul Maritz
To: Bill Gates; Mike Maples
Subject: FYI - bradsi & shells
Date: Monday, September 19, 1994 5:41PM

I met with Bradsi over the weekend, and while the session was tough, I think he is OK for now.

On the front of moving things forward wrt the actual shell teams, I met twice today with chrisp, brianmac, stevem, et al - we will probably have a group meeting tomorrow with both shell teams to do a level set - I will use slides similar to the attached set .

<<File Attachment: SHELL994.PPT>>

EXHIBIT # 23
WITNESS Gates
DATE 5-19-09
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Shell Direction

➤ Major Objectives:

- ◆ Ship Chicago with improved UI
- ◆ Ship Cairo with a Chicago-compatible UI
- ◆ Have synergy between:
 - Strategic OEM release (ie. Windows)
 - Strategic Retail release (ie. Office)

➤ Specifically:

- ◆ Ship a "Project X-like" environment as part of Office'96
- ◆ Compete with Notes:
 - Ship set of facilities that are competitive with what end-user can do in Notes - now & future
 - Ship a user environment that exploits Systems and MS infrastructure

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Situation to date

➤ Multiple Centers of Shell-like efforts:

- ◆ Systems:
 - PSD (Chicago shell)
 - BSD (Cairo shell)
 - WGA (Capone/S+)
- ◆ Apps:
 - Office (MOM, Project X)
 - REN

➤ Unclear "Notes UI/client" ownership (Capone? REN? CDE??)

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Desired outcome

- Two centers:
 - ◆ One in Apps - chartered ensuring needs of Apps are met:
 - ensuring the usage model for enhancing & providing synergy with/between Office Apps,
 - and owning Notes client competition
 - ◆ and One in Systems - chartered with ensuring systems needs are met:
 - Home/Individual User (usage model, and resource constraints)
 - "PCPC" (integration of "simple" networking, telephony, media conferencing, etc.)
- and rational relationship between these two centers.

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Decisions to date:

- Move to two centers of UI related work:
 - ◆ one in apps, one in systems
- Systems will ship Chicago-derivative Shell on Nashville (Windows'96) & Cairo.
- Systems & Apps (Office/REN teams) will work together to enable Apps to ship "Project X-like" environment for Office'96
- REN group will have charter to address and provide direction for "Notes" functions on the client
 - ◆ targetting Windows'96 and Windows'97 releases
 - ◆ supersetting Capone/S+
 - ◆ exploiting systems infrastructure

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Issues to be worked out:

➤ Shorter term:

- ◆ Make decision on exposure of Shell extensions
- ◆ Division of work between Systems & Apps in Windows'96

➤ Longer term:

- ◆ Division of work for Windows'97: How to address both the "Information-centric/Notes" world, and the home/individual/"PCPC" world
- ◆ How to address "low" and "high" end of resource requirements

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